

DIRECTORS' REPORT

The directors are pleased to present their report and the audited consolidated financial statements of the Group for the period ended 31 December 2021.

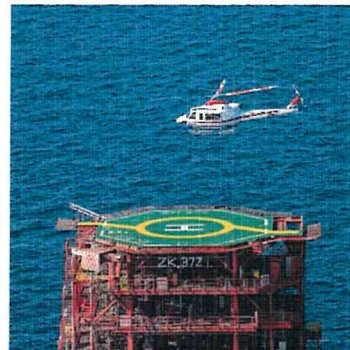
Abu Dhabi Aviation (ADA) is the largest commercial helicopter operator in the Middle East, operating fifty five (55) helicopters (19 Augusta Westland AW139s, 2 Augusta Westland AW169s, 22 Bell 412s, 12 Bell 212s) and 4 fixed-wing aircraft (DHC-8).

ADA's strategic view is to diversify its activities within the aviation and non-aviation sectors. ADA provides services to the following aviation sectors:

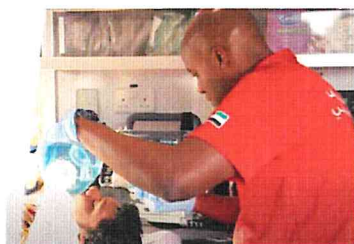
- Flight Operations (Dry and Wet Lease).



- Flight Charter (Oil & Gas Support, Firefighting, Photography, Aerial Application, Pipeline Patrols, Long Line Missions and VVIP Flights for Heads of States).



- Medical Evacuation (24/7 HEMS and MEDEVAC – Offshore and Desert Evacuations).



- Search and Rescue support to the Armed Forces of the UAE.



- Fixed Wing passenger transport.



ADA provides state-of-the-art technical support through its 612 m² MRO facility at Abu Dhabi Airport: - (GCAA, FAA, EASA, CARC and GACA)

- Heavy Maintenance (*Rotary and Fixed Wing*)
- Overhaul and Component Workshop
- Engine Support (*change, inspection and build up*)
- Avionics Support
- Structures Workshop
- Wheels and Brakes
- Refurbishment and Paintshop



A photograph showing two men in a workshop setting, working on a large, yellow inflatable boat. The boat is lying flat on the floor. One man is on the left, and the other is on the right, both focused on their work. The boat has some text printed on its side, including "1800 L. CAPACITE", "TUYAU 4 CM Ø", "C.V. 100 L. ANTI-CHOC", "P. 1000 L. ANTI-CHOC", and "P. 1000 L. ANTI-CHOC". The workshop has a high ceiling with industrial lighting and various equipment and materials in the background.

A photograph showing two firefighters from behind, seated in the cab of a fire engine. They are wearing full protective gear, including helmets and oxygen tanks. The firefighter on the left is wearing a pink shirt, while the one on the right is wearing a brown jacket. They are both looking forward at the dashboard, which features multiple digital displays and control panels. The background visible through the windshield is a bright blue sky and a body of water.



AgustaWestland Aviation Services LLC is a joint venture between ADA (70%) and the aircraft manufacturer Leonardo Helicopter (30%) to provide the following services:

- Helicopter MRO and Logistics
- Spare Parts Distribution Centre
- Component Repair and Overhaul
- Floats and Rafts Inspection, Repair and Overhaul



ADA has established **ADA International Real Estate LLC (ADAIRE)** to manage the Group's land and properties in the UAE and overseas.

The scope of work of ADAIRE includes:

- Asset Management
- Property Management
- Leasing Services
- Joint Ventures
- Private Equity
- Facilities Management Services
- Development Management Services
- Investments

Rawdhat



Jumeirah Garden City



Muneera



ADA has 100% ownership in **Maximus Air L.L.C. (MAX)**, the largest air cargo operator in the UAE and among the largest in the Middle East. It has a fleet of Antonov AN-124-100 and Ilyushin IL-76TD. The company provides end to end outsized cargo solutions including dangerous goods, equestrian and live animals.



Royal Jet L.L.C. (RJ) is jointly owned by Abu Dhabi Aviation PJSC (50%) and Presidential Flight Authority (50%).

The fleet includes seven (7) owned aircraft in addition to various leased and managed aircraft:



The company's core offerings are:

- Luxury VIP Aircraft Charter
- Medical Evacuation Services
- Charter Brokerage
- Aircraft Management and Acquisition Consultancy
- Fixed Base Operations (FBO)/VIP Terminal at Abu Dhabi International Airport and Seychelles

Other subsidiaries include ADA Real Estate Management and General Maintenance LLC (REMCO) and ADA Millennium Consulting – Owned by Abu Dhabi Aviation Sole Proprietorship LLC (ADAME).




The COVID pandemic had a significant impact on the aviation sector as a whole, but Abu Dhabi Aviation tried to mitigate the disruption by taking various initiatives on a timely basis. The results of these initiatives are apparent from the group's financial performance for the year. As a well-diversified company, ADA looked for other revenue streams such as investing in securities. Furthermore, the group benefited from the relationships with Original Equipment Manufacturers (OEM's) and executed certain deals which helped with the bottom-line results.

FINANCIAL AND OPERATIONAL REVIEW

Financial performance for the period ended 31 December 2021 is as follows:

	For the period ended 31 December 2021 AED'000	For the period ended 31 December 2020 AED'000	Increase/ (decrease)
Turnover	1,682,082	1,558,504	7.93%
Operating Profit	494,327	342,969	44.13%
Operating Profit - %	29.39%	22.01%	
Net profit	306,833	154,686	98.36%
Net profit - %	18.24%	9.93%	
EPS for the period	0.56	0.40	41.52%
	As at 31 December 2021 AED'000	As at 31 December 2020 AED'000	Increase/ (decrease)
Total Assets	5,525,386	4,977,148	11.02%
Total Liabilities	1,786,071	1,489,447	19.92%
Total Equity	3,739,315	3,487,701	7.21%

As a growth and diversification strategy, Abu Dhabi Aviation (ADA) is expanding its operations globally by signing a 5-year contract for AW139 helicopters with Bestfly in Angola and Sazma Aviation in Malaysia to support their oil and gas operations.

	ABU DHABI AVIATION (ADA, REMCO, ADATC, ADAIRE and ADAME)	ROYAL JET LLC	MAXIMUS AIR LLC
Revenue 2021	AED738.61 M	AED512.60 M	AED 430.87 M
Revenue 2020	AED 636.19 M	AED 320.08 M	AED 602.23 M
Variance %	16.10% 	60.15% 	28.45% 
Remarks	Additional Oil & Gas Offshore Flights as well as ad hoc flights	Due to high demand on charter flights	Due to less demand in logistics and charter sales

Nader Ahmed Mohammad Al Hammadi
Chairman
Date: 9 February 2022

